

# STRENGTHENING ENGAGEMENT WITH HPC

2024



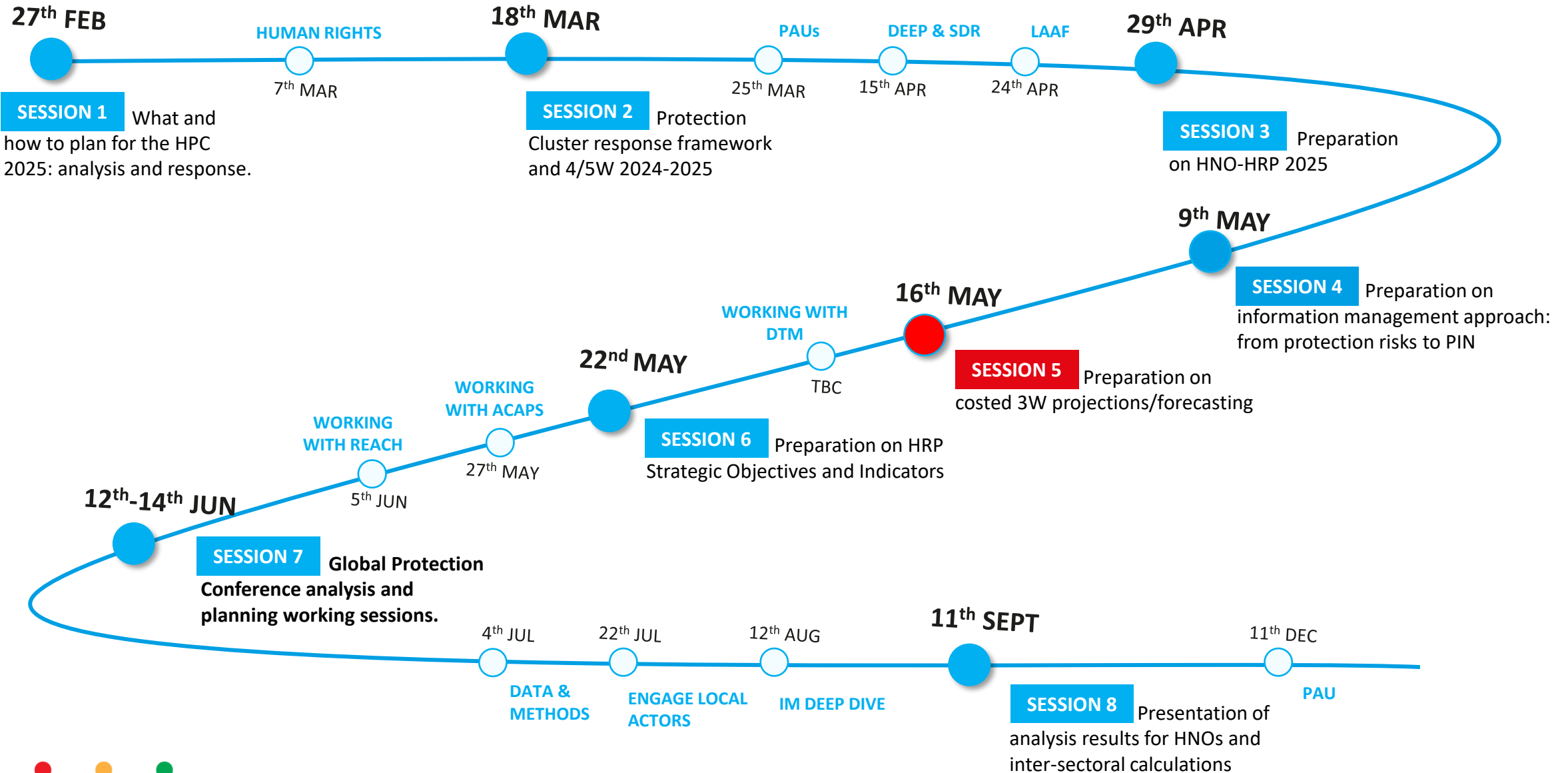
## Core Session 5:

*Better Planning  
using 3W  
projection  
& HCT Defence*



**GLOBAL PROTECTION  
CONFERENCE FIELD ENGAGEMENT  
& PREPARATION**

# 2024 LEARNING SERIES 2024 STRATEGIC TIMELINE





# **Session objectives**

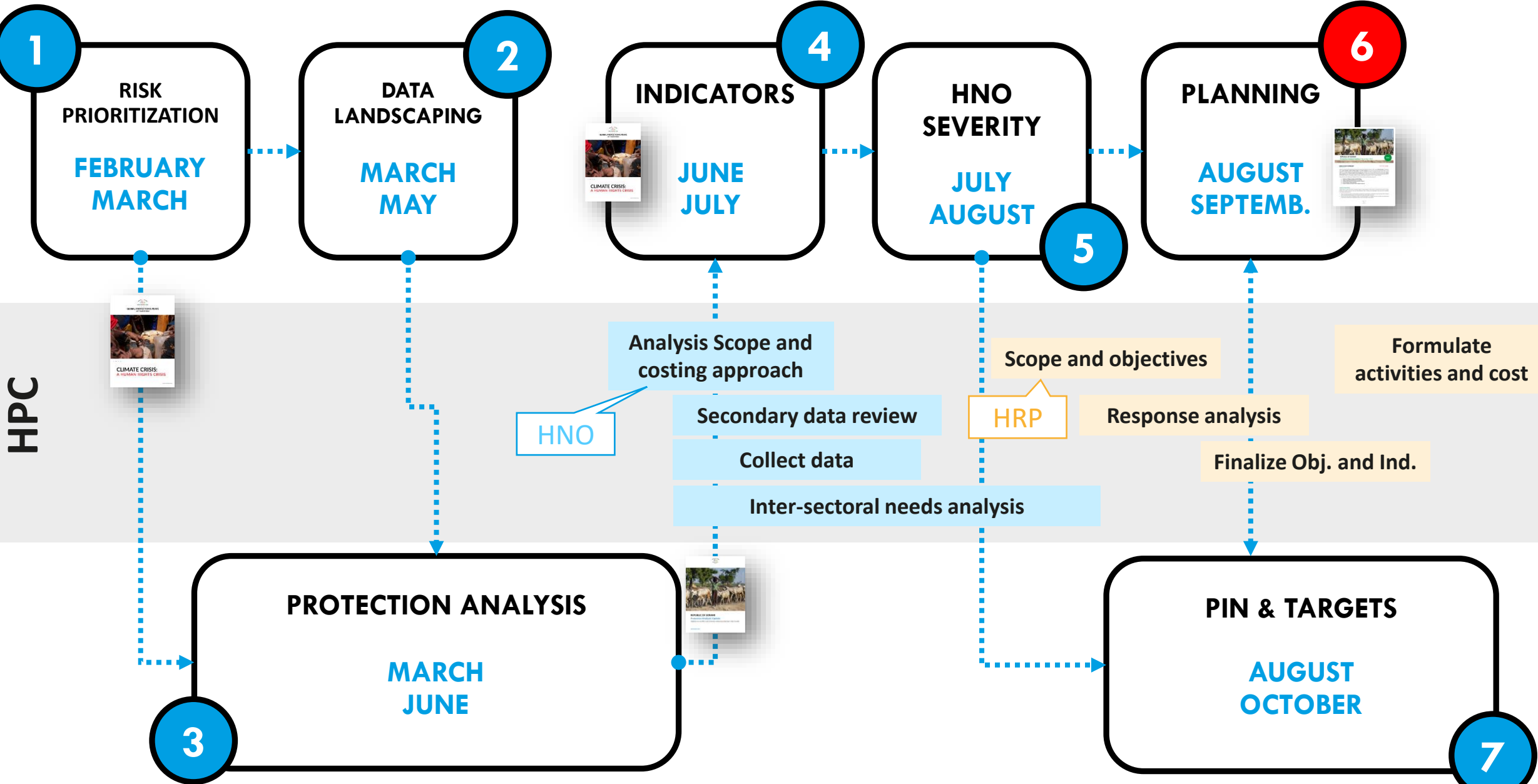
- ✓ Foster coordinated strategic planning
- ✓ Using 3W & funding 'projections'
- ✓ Prepare defense of HRP at HCT
- ✓ Taking control & joint reflections





**2024**  
**Strategic analysis**  
**and**  
**planning steps**

# 2024 TIMELINE HNO & HRP ANALYSIS AND PLANNING STEPS

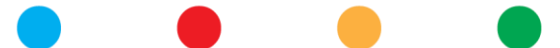




**HRP  
&  
Coordinated  
strategic planning**

# HRP and real-life response planning

- HRP: OCHA-led theoretical process
  - Partners & donors not waiting for HRP to plan
  - Not addressing operational planning needs & realities
- Linear process-driven approach
  - Project-based: too heavy and ineffective approach
  - Unit-costing: no idea what partners are planning...
- Collective response planning
  - Iterative process with partners
  - Link with collective analysis & identified priorities
  - Compare with planned activities and (absorption) capacity
  - Adjust to address duplications and gaps

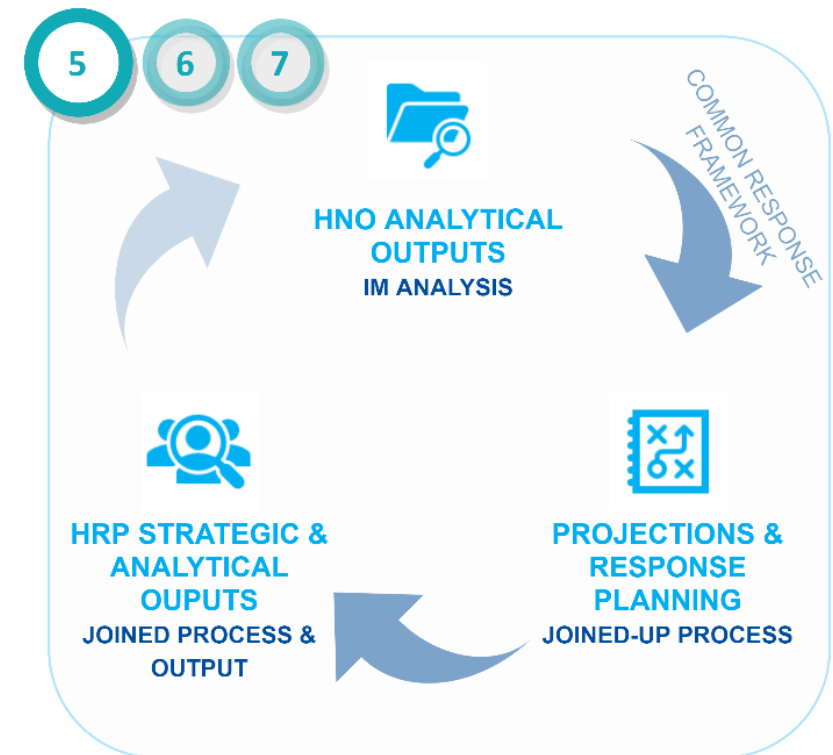




# Response planning in new approach

While the process must be adapted to contextual factors and capacities, during the 3<sup>rd</sup> and 4<sup>th</sup> yearly quarters the following mechanisms are common:

1. **A joined-up consultation with partners to identify projected presence**, through a standardized 3W.
2. **Joined-up revision of projected presence against analytical results**, including severity of protection risks and final HNO severity.
3. **Assessment of targets, budget requirements and funding levels.**
4. Strategic definition of objectives and related HRP indicators, against most severe protection risks



# Missing link: 3W projections!

- Mozambique, Niger, CAR
- Emphasize joint effort
  - w/. sub-national level and partners
- Joint workshop on collective planning
- Prepare team & partners
  - Project-based (*before project submissions*)
    - already know who does what where
  - Unit-costing
    - Fill gap on operational information (no project...)
    - better sense of cost or funding needs/availability



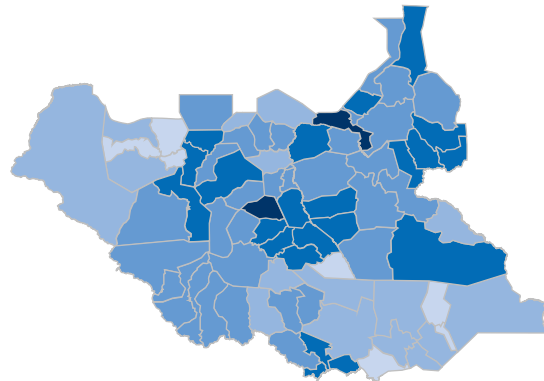
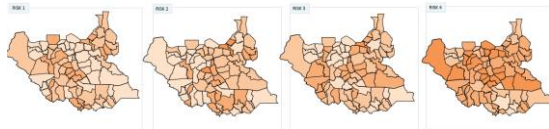
# Enablers

- Engaging partners early
- Get key/basic operational info before HRP starts
- Streamline into new approach
- Initial 'severity' analysis from June GPU
- Reduced burden of heavy data collection
- 3 dimensions of needs & response framework



# Enablers

## Severity' analysis from June GPU



## 3 dimensions of needs agreed with AoRs



**SAFETY**

Individual's physical, emotional, psychological, and social safety, is not discriminated based on personal conditions or characteristics.



**PARTICIPATION**

Individual's are able to engage in safe practices, including participation in social, educational, and economic activities of their choice.



**ACCESS TO SERVICES**

Individuals have access to services and justice, proportionate to age, gender, and diversity needs.

## Response Framework

### CORE PROGRAMMING MODALITIES

Populations receive necessary short-term, life-saving assistance and sensitive protection services.

People's capacities, agency, and self-protection are supported by defining contextually relevant strategies

Protection threats are reduced by intervening in the environment to prevent, stop, or alleviate harm and human rights violations.

- PROVISION OF PEOPLE-CENTERED SERVICES AND ASSISTANCE
- COMMUNICATION & INFORMATION PROVISION TO REINFORCE PEOPLE CAPACITIES AND STRATEGIES
- COMMUNITY-BASED PROTECTION AND SUPPORT TO REINFORCE LOCAL AGENCY AND SOCIAL COHESION
- CAPACITY STRENGTHENING AND INSTITUTIONAL SUPPORT TO REINFORCE PROTECTION ENVIRONMENT
- IDENTIFICATION, MONITORING AND ANALYSIS OF PROTECTION RISKS AND NEEDS
- ADVOCACY AND EXTERNAL ENGAGEMENT TO IMPROVE PROTECTION





**In practice**

# STEP 6: Projections and forecasting of 2025 planning and targets



**WHAT:** Strategic mapping of partners geographic coverage and actions



**HOW:**

- IM provision of map of intended partners projected presence
- Suggested: 2 half a day sessions, a) Partners intentions against priority protection risks, b) partners projected presence and planning.

6

**PLANNING**

**AUGUST  
SEPTEMB.**

**GPC  
SUPPORT**

- [Revise the HNRP 2024](#)
- [Guidance on planning and projected presence](#)
- [Harmonized presentation for HNRP 2024 and HCT](#)

# Basic information

- *Use collective analysis*
  - *Validate that analysis (different/same workshop)*
- *Use severity mapping priority areas*
  - *Considering access constraints*
- *Use response framework key activities*
- **3W projection next year**
- **Funding needs & availability next year**
- **Targets from partners**



# Workshop - what for?

- Engage with key partners & stakeholders
- Link strategic analysis, objectives and priorities with actual plans from partners
  - How does the partner's planned activities contribute to objectives & priorities (priority risks, others..) ?
  - How can we adjust to address critical gaps and ensure coherence
  - *Review across 3 dimensions of needs*
- Compare HRP targets & funding calculations with partner plans
- Prepare HRP project submissions
- Complement\fill operational info gap in unit costing
- Fine tune funding requirements and targets





“Oh this is how 3W can be  
useful! I never knew!  
This is awesome!”

*An enthusiastic partner*



Global Protection Cluster



# Workshop

- Compare plans of partners with severity mapping & priority areas
  - Check geographic coverage (duplication/gaps)
  - Check activities coverage (duplication/gaps)
  - Identify partners present/active in area
  - Identify partners involved in key activities
- Compare funding requirement calculations with partners' reality
- Engage partners: Are we focusing on areas and activities consistent with our collective analysis and priorities?
- Adjust our respective partners planning for greater coherence & synergies



# Follow up - TWG

- Groups of partners involved in key activity
- Review together 3W (duplication/gaps) & capacity
- Discuss minimum requirements/standards for key activity to foster harmonization and quality
- Identify needs capacity-building & P2P support





# HCT Defense

*"Great protection analysis... But what are you doing or can do about it? Because if you can't do anything, then we'd rather fund food security!"*

*A donor somewhere far far away across the Galaxy*



Global Protection Cluster



# Basic information

- *Use severity mapping priority areas*
  - *Considering access constraints*
- *Use response framework key activities*
- 5W current year
- Funding level current year
- 3W projection next year
- Funding needs & availability next year



# Prepare defence at HCT

1. FORGET ABOUT OCHA's template.....
2. Build on your PAU, on collective analysis
  - Consider early engagement with HCT & Donors\*\*\*
3. Highlight from collective strategic protection analysis
  - Identify key priority risks
  - Response priorities
  - Focus on trends and key comparison/changes
  - Link analysis – response priorities – targets & funding requirements
4. Get current year 5W & funding level up-to-date
5. Consolidate projected 3W & cost/funding
6. Update initial GHO targets & budget requirements against partners planned capacity (*and vice versa*)



# HCT Defense – think strategically

- HCT/Donors = 20,000 feet high big picture!
  - Don't care about technical details (boring)
  - About big numbers, optics, credibility, not protection advocacy
- Do not just show targets and funding needed
  - Targets v. previous target & achievement
  - Funding needs v previous needs, and funding already raised
  - *If too much difference → need to review plans or have strong arguments!*
- Show credibility to achieve what we are planning to do
  - Plan based on extensive engagement with partners (not just theory)
  - DO NOT WHINE!!!!!!



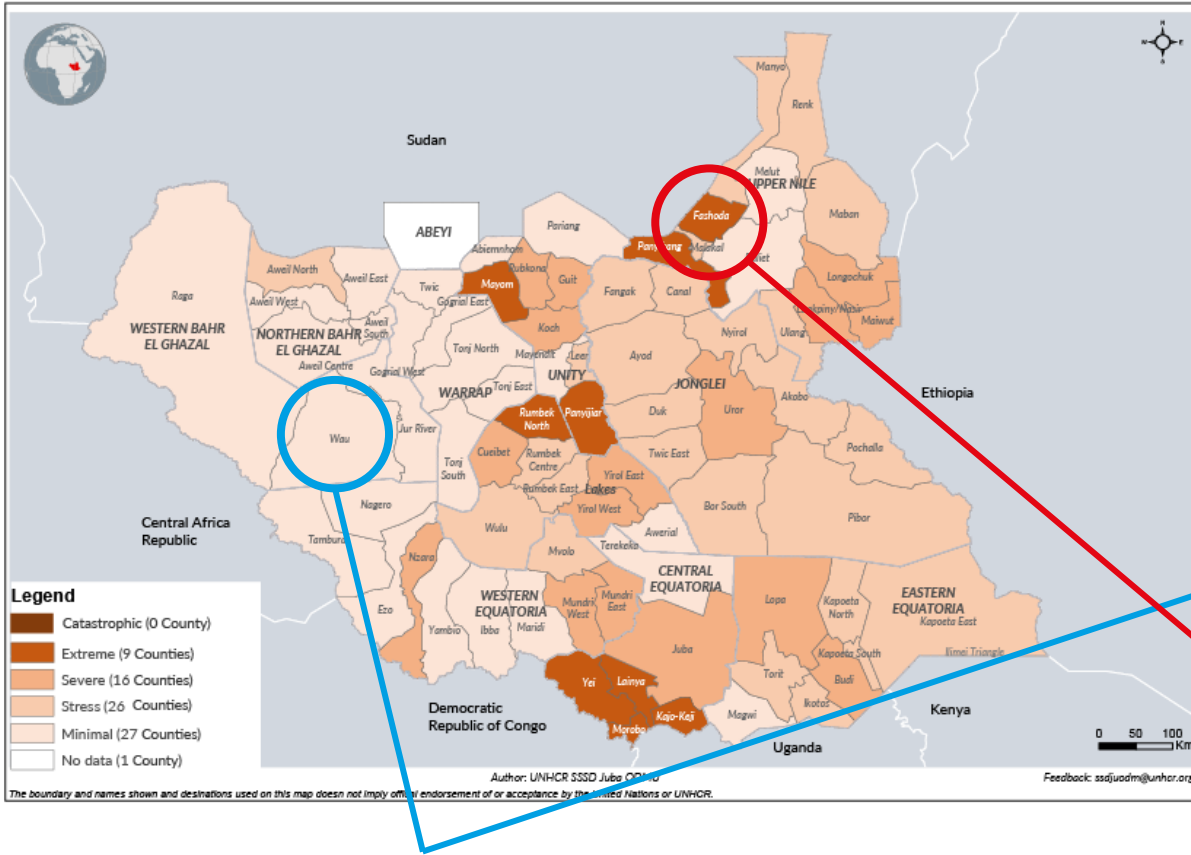


# Prepare defence at HCT

		CABO DELGADO															
OVERALL PROTECTION OVERARCHING SEVERITY SCORE (HAZ)		1	1	1	1	1	1	1	1	2	2	2	3	3	3	3	
Cluster / AoR	Core Protection Activities	Citico	Cidade De Pranca	Manuiza	Manuifi	Melago	Manuizua Da Praia	Quissanga	Manuua	Meluaa	Maiduukh	Palma	Manuua	Manuua	Manuua-D-Yella	Manuua	Cidade De Mangula
Protection	Civil documentation	AVSI, UNHCR, AulisaAid	AVSI, UNHCR, HRC, AulisaAid	AulisaAid	AVSI	AVSI, UNHCR, AulisaAid		HRC	AVSI			HRC	UNHCR	AVSI	UNHCR		UNHCR
Protection	Protection monitoring (equivalent system)	AVSI, UNHCR, CARE	AVSI, UNHCR	UNHCR	UNHCR, AVSI	AVSI, UNHCR, CARE			AVSI, UNHCR			UNHCR	UNHCR	AVSI	UNHCR		UNHCR
Protection	Protection of civilians	CHR	CHR	CHR	CHR	CHR	CHR	CHR	CHR	CHR	CHR	CHR					
Protection	Individual protection assistance - psychosocial services / MHPSS	IOH, AVSI, SCI, CARE, PI, AulisaAid, SI-PP/ICMIA	IOH, AVSI, SCI, AulisaAid	AulisaAid	SCI, AVSI	PI, IOH, AVSI, SCI, AulisaAid			AVSI				IOH, UNHCR, CARE, PI	IOH, AVSI, CARE	UNHCR		IOH, UNHCR
Protection	Individual protection assistance - case management	AVSI, SCI, AulisaAid, AIFO	AVSI, SCI, AulisaAid, AIFO	AulisaAid	SCI, AVSI	PI, AVSI, SCI, AulisaAid, AIFO			AVSI				PI	AVSI			
Protection	Referral and information on access to services	IOH, AVSI, UNHCR, SCI, CARE, PI, AulisaAid, AIFO	IOH, AVSI, UNHCR, SCI, HRC, AulisaAid, AIFO	AulisaAid	UNHCR, SCI, AVSI	PI, IOH, AVSI, UNHCR, SCI, AulisaAid, AIFO		HRC	AVSI, UNHCR			HRC	IOH, UNHCR, PI	IOH, AVSI	UNHCR		IOH, UNHCR
Protection	Community based protection - risk reduction	IOH, AVSI, UNHCR, SCI, AulisaAid, AIFO, SI-PP/ICMIA	IOH, AVSI, UNHCR, SCI, AulisaAid, AIFO	AulisaAid	UNHCR, SCI, AVSI	PI, IOH, AVSI, UNHCR, SCI, AulisaAid, AIFO			AVSI, UNHCR				IOH, UNHCR	IOH, AVSI	UNHCR		IOH, UNHCR
Protection	Law and policy including on Cluster-related matters	SCI	SCI		SCI	SCI											
Protection	Community based protection monitoring	AVSI, UNHCR, SCI, CARE, PI, AulisaAid	AVSI, UNHCR, SCI, AulisaAid	UNHCR, AulisaAid	UNHCR, SCI, AVSI	AVSI, UNHCR, SCI, AulisaAid			AVSI, UNHCR			UNHCR	UNHCR	AVSI	UNHCR		UNHCR
Protection	Legal assistance and monitoring / access to justice	SCI, AulisaAid	UNHCR, SCI, HRC, AulisaAid	AulisaAid	SCI	SCI, AulisaAid		HRC				HRC	UNHCR		UNHCR		UNHCR
Protection	Rights awareness raising and sensitization including RCCE	CHR, IOH, AVSI, SCI, UNHCR, CARE, AulisaAid, AIFO	CHR, IOH, AVSI, UNHCR, SCI, AulisaAid, AIFO	CHR, UNHCR, AulisaAid	CHR, UNHCR, SCI, AVSI	PI, CHR, IOH, AVSI, SCI, AulisaAid, AIFO	CHR	CHR	CHR, AVSI, UNHCR	CHR	CHR	CHR	IOH, UNHCR	IOH, AVSI	UNHCR		IOH, UNHCR
Protection	Gender/Anti-trafficking	IOH	IOH, SCI			IOH											IOH
Protection	Individual protection assistance - linked and work for protection	IOH, SCI, AIFO	IOH, UNHCR, SCI, AIFO		UNHCR, SCI	PI, IOH, UNHCR, SCI, AIFO							IOH	IOH			IOH

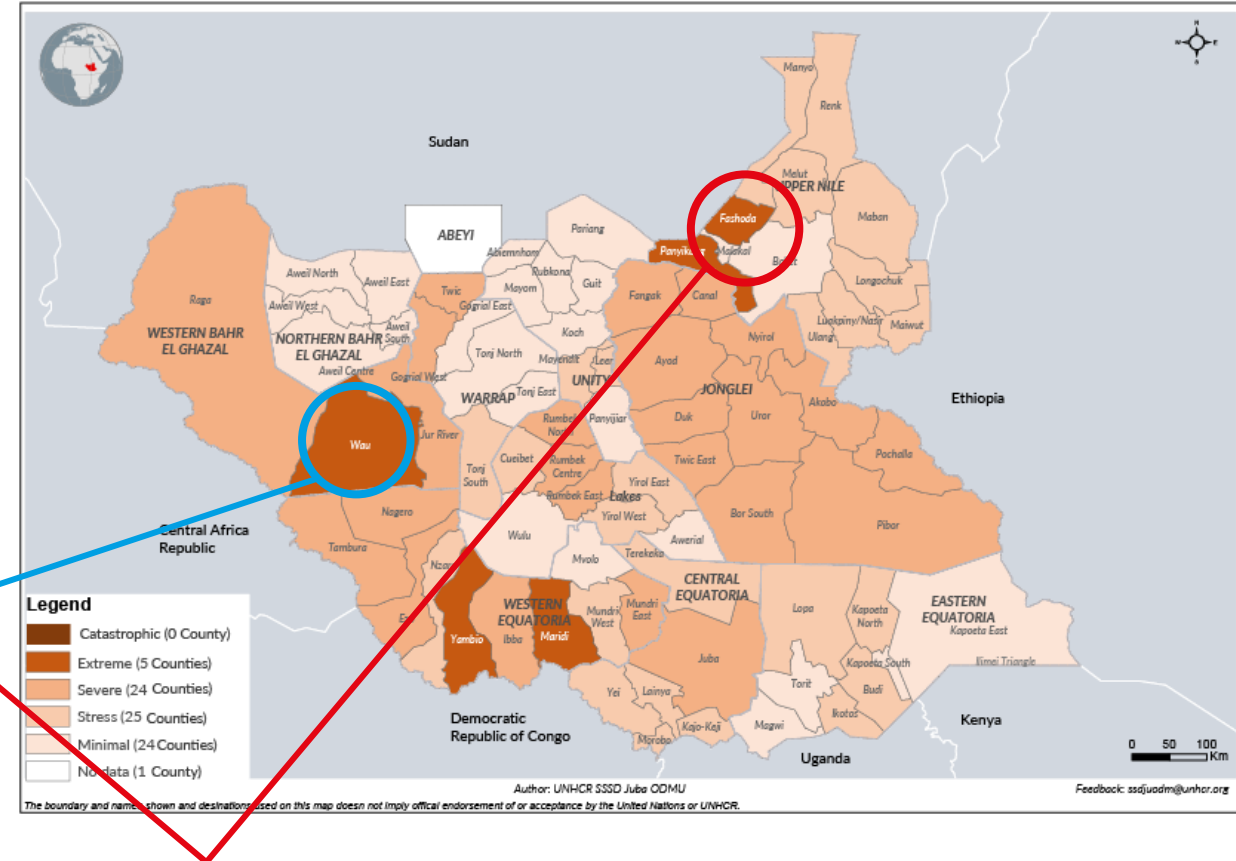
# Prepare defence at HCT

Attacks on civilians and other unlawful killings, and attacks on civilian objects.



Identify areas that specific response

Child and forced family separation



Identify areas that are priority for multiple response.

# Achievements vs. Funding (why)

## Achievements < Funding

- Poor implementation/planning/budgeting
- Access/insecurity
- Higher cost than expected
- More challenging than expected

## Achievements > Funding

- Poor quality
- Low cost/cheap
- Poor budgeting

Have a rationale on WHY, given the limitations in country ?



# Achievements vs. Funding

Assumption (which one is better?)

- Achievement > funding = ~~GREAT~~....

Low funding or achievements

- Low credibility
- No absorption or implementation capacity

Consequence (HCT/Donors)

- No need for funding
- Prioritization other sectors

Have a rationale on WHY, given the limitations in country ?



# Q&A

Share your PPT HCT Defense 2023



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